Fighting for the U.S. Cattle Producer!



The State of the U.S. Cattle Industry: Indices of Market Failure

Presentation by R-CALF USA

May 2011

Fifteen Indices of Severe Market Failure in the U.S. Cattle Industry

No. 1: Cattle Industry's Price-Discovery Market Is Shrinking Fast

National Cash Cattle Market Shank Nearly 15% in 5 Years, Now Down to 37%

2005-2010 Fed Cattle Summary of Purchase Types Source: USDA Market News

National Breakdown by Purchase Type

	2005	2006	2007	2008	2009	2010
Cash	52.1%	49.4%	47.3%	42.6%	38.8%	37.4%
Formula	33.2%	34.3%	37.4%	39.1%	43.7%	43.1%
Forward	4.8%	7.2%	6.8%	11.2%	9.5%	11.9%
Contract						
Negotiated Grid	9.9%	9.0%	8.5%	7.1%	8.0%	7.6%

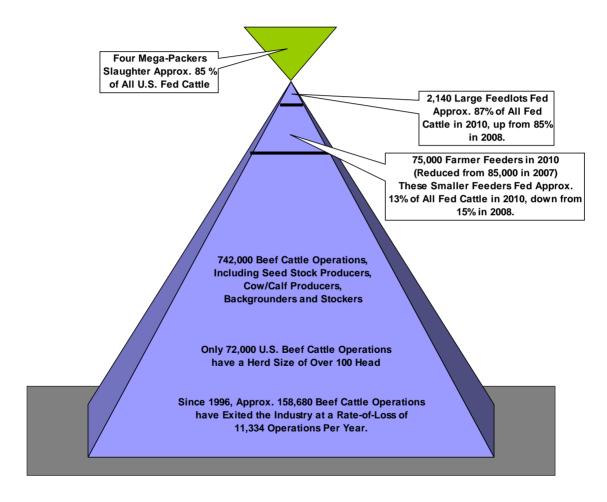
TX-OK-NM Market Below 22% Colorado Cash Market Below 20%

Texas-Oklahoma-New Mexico Breakdown of Volume by Purchase Type							
	2005	2006	2007	2008	2009	2010	
Cash	47.2%	42.5%	36.7%	31.5%	26.1%	21.5%	
Formula	42.2%	42.2%	48.4%	53.3%	60.7%	66.9%	
Forward Contract	3.1%	5.0%	4.4%	5.8%	5.4%	4.9%	
Negotiated Grid	7.5%	10.3%	10.5%	9.3%	7.8%	6.7%	

Colorado Breakdown of Volume by Purchase Type						
	2005	2006	2007	2008	2009	2010
Cash	51.7%	40.6%	39.5%	28.5%	28.8%	19.7%
Formula	30.1%	46.6%	46.2%	54.4%	57.8%	63.9%
Forward	8.6%	7.3%	7.5%	13.3%	10.5%	14.4%
Contract						
Negotiated Grid	9.5%	5.3%	6.6%	3.8%	2.7%	1.9%

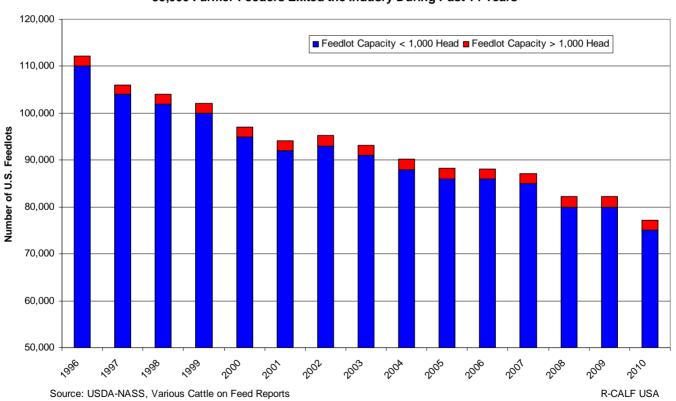
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No. 2: Precarious Structure of U.S. Beef Cattle Industry



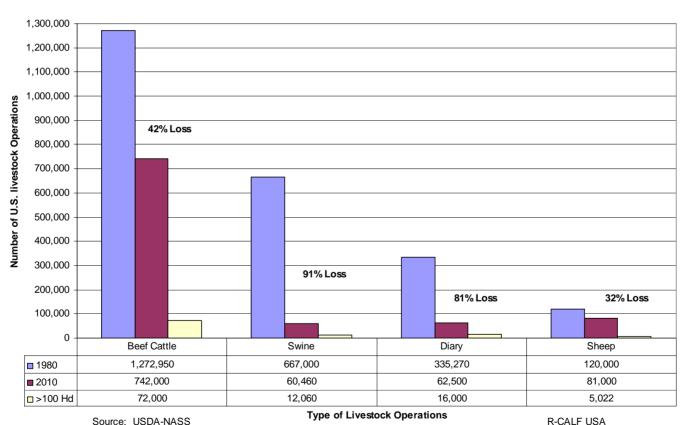
No. 3: Shrinking Number of Cattle Feeders

Decline in Numbers of U.S. Feedlots
1996-2010
35,000 Farmer-Feeders Exited the Industry During Past 14 Years



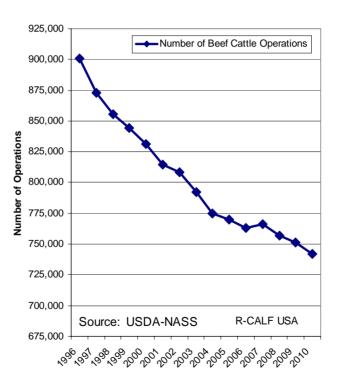
Shrinking Number of No. 4: **Livestock Operations**

Loss of U.S. Livestock Operations 1980-2010



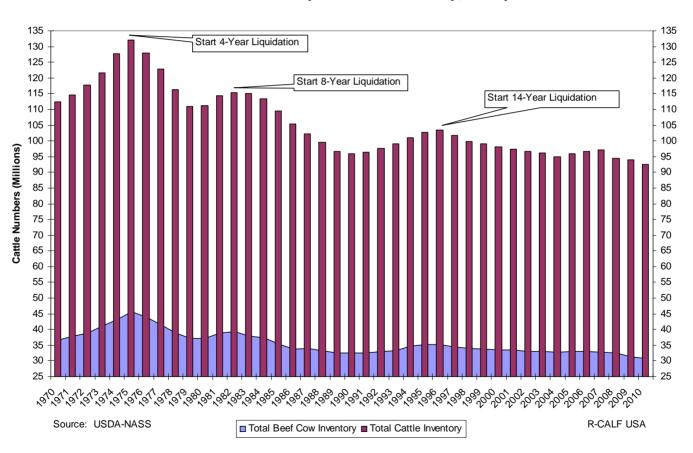
Beef Cattle Operations Exiting Cattle Industry at an Alarming Rate

Exodus of U.S. Beef Cattle Operations 1996-2010



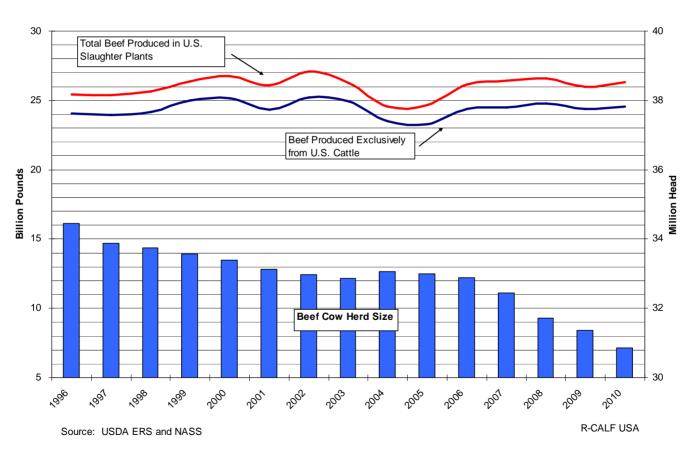
No. 5: Disrupted Cattle Cycle and Shrinking Herd

Total U.S. Cattle Inventory and Beef Cow Inventory, January 1



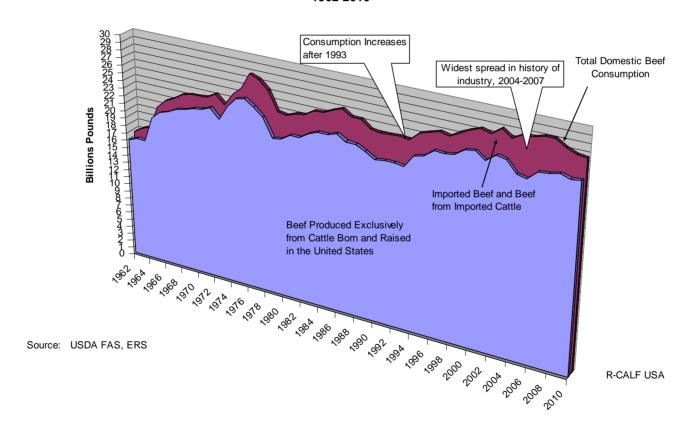
No. 6: Domestic Production Remains Stagnant

U.S. Beef Cow Herd vs Total Beef Production and Beef Produced from U.S. Cattle

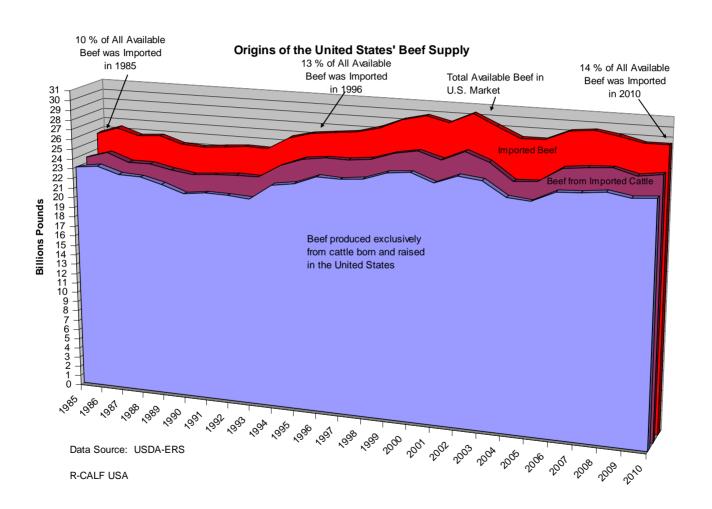


No. 7: Shrinking Industry & Stagnant Production in Face of Growing Beef Consumption

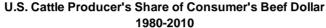
Domestic Consumption in Excess of Domestic Production 1962-2010

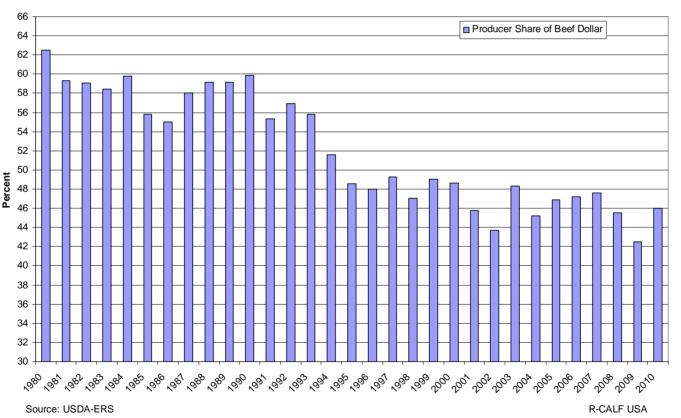


No. 8: Shrinking Industry Losing Its Share of Total Available Beef Supply



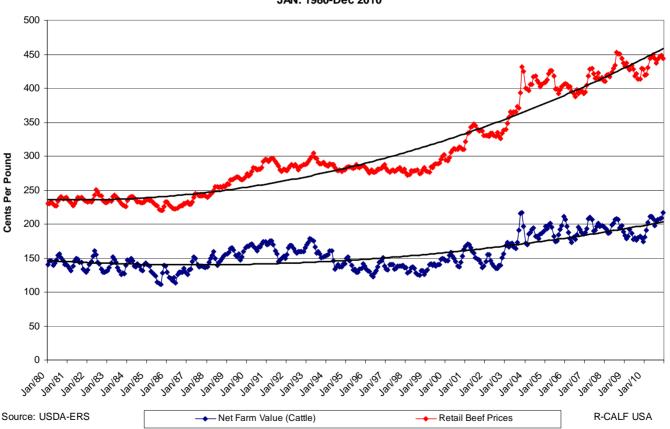
No. 9: Producers Losing Their Share of Consumer's Beef Dollar





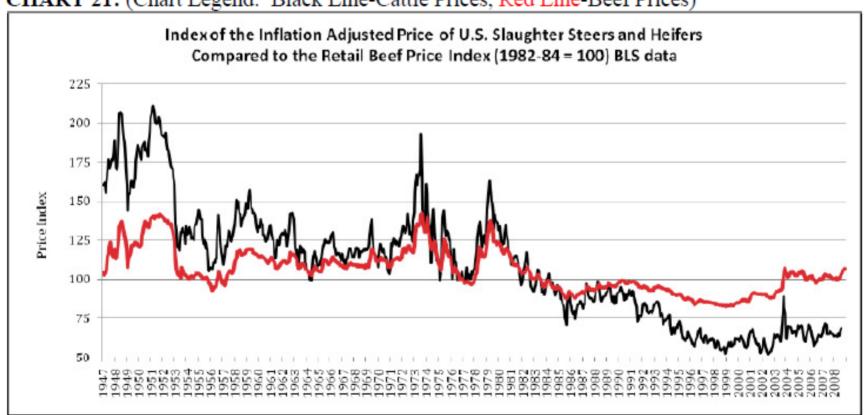
No. 10: Marketplace Exploiting Producers and Consumers

CONSUMERS' RETAIL BEEF PRICES COMPARED TO CATTLE PRICES JAN. 1980-Dec 2010



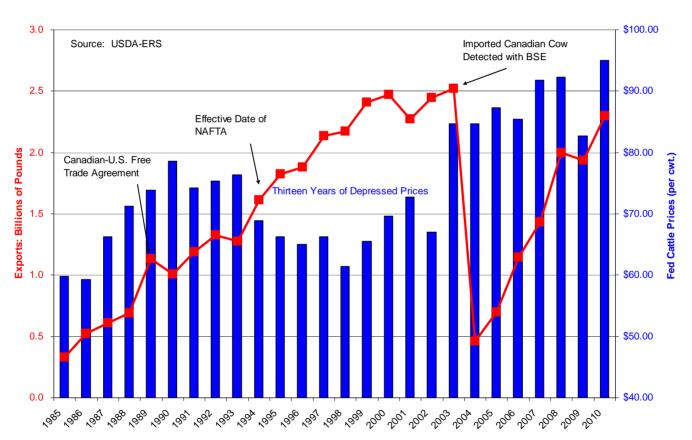
No. 11: Disconnect Between Cattle Prices and Beef Prices

CHART 21: (Chart Legend: Black Line-Cattle Prices, Red Line-Beef Prices)



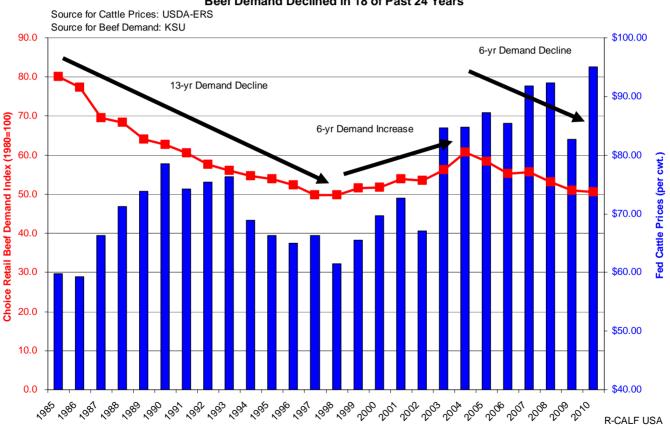
No. 12: Cattle Prices Fall When Exports Reach Record Levels

Relationship Between Export Volumes and Fed Cattle Prices

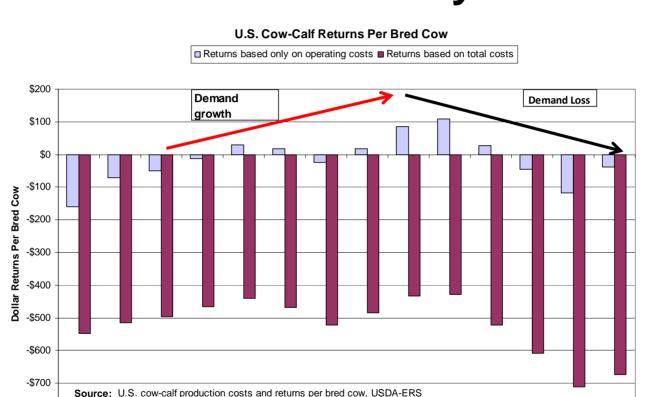


No. 13: Cattle Prices Disassociate with Beef Demand

Relationship Between Beef Demand and Fed Cattle Prices Beef Demand Declined in 18 of Past 24 Years



No. 14: Systemic, Below Cost-of-Production Prices for U.S. Cow/Calf Industry



Operating costs do not include: Hired labor, Opportunity cost of unpaid labor, Capitol recovery,

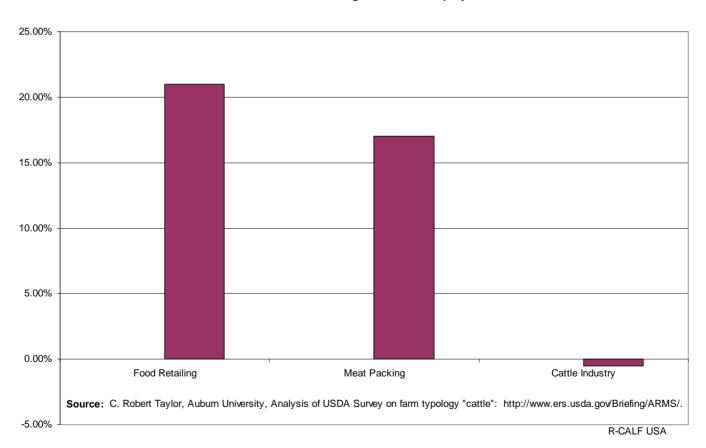
costs of equipment, Opportunity costs of land, Taxes and insurance or General farm overhead

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No. 15: Long-Run Negative Return On Equity for U.S. Cattle Industry

Past Six-Year Average Return on Equity



Solutions

- Vigorously enforce the Packers and Stockyards Act using facts previously litigated by private parties (enforcement agencies have a lesser burden in enforcement actions than do private parties)
- 2. Promulgate rules to clarify that the use of captive supplies that lower prices is unlawful
- Promulgate rules to clarify that dominant packers cannot own feedlots or feedlot cattle